

CCCM Cluster Ukraine: West-Centre Hub CCCM area-based approach

Oblast 'Lead Partner' structure and terms of reference

The CCCM Cluster coordination structure in 2025 is updated to reflect a shift in operational and geographic prioritization, which necessitates a scale-down of ongoing humanitarian programming in the west and centre oblasts. Through the transition period in 2025, CCCM actors will conclude programming consisting of ongoing management and maintenance support in collective sites, while focusing on activities that promote linkages with longer-term solutions and support principled site closure and consolidation. The transition will also rely on recovery and development actors to support local authorities with resources and capacity to sustain operations in 'sites with longevity' (remaining open and continuing to host IDPs) and provide residents with targeted support through social service mechanisms. At the same time, in line with the 2025 HNRP strategy, CCCM partners will maintain capacity for time-bound emergency response that supports site managers to address immediate needs of newly displaced and evacuated people arriving to collective sites in these regions.

Based in Kyiv, the new CCCM Cluster West-Centre Hub will cover western and central regions, notably Cherkaska, Chernihivska, Chernivetska, Ivano-Frankivska, Khmelnytska, Kyivska, Lvivska, Rivnenska, Ternopil'ska, Vinnytska, Volyn'ska, Zakarpatska, Zhytomyrska oblasts.

Given the broad geographic coverage of the West-Centre Hub, and to support this transition, the CCCM Cluster is introducing the CCCM Area-Based Approach (ABA) coordination model. This model emphasizes strengthening oblast-level coordination through designated Lead Partners to act as focal points supporting coordination and cohesion of the CCCM response and scale-down. The Lead Partners will facilitate collaboration between CCCM and multisectoral partners, local authorities, and other stakeholders, with a focus on supporting the Sub-National Coordinator to coordinate at the oblast-level around solutions-oriented programming, site consolidation and closure, and responses to new displacement or evacuation.



This document outlines the roles, responsibilities, and selection criteria for Lead Partners under the CCCM ABA in Ukraine for the West-Centre Hub. The CCCM ABA for Ukraine is adapted and contextualized based on the guidance of the Area-Based Approach Working Group under the Global CCCM Cluster. CCCM Cluster and partners work in support of the Government of Ukraine, and oblast-level CCCM coordination should be complementary to and engage with government-led coordination mechanisms to ensure a localized response. The CCCM ABA will adapt to the oblast-specific mechanisms in place, ensuring to work in close partnership with local actors.

Roles and Responsibilities:

Lead Partners will facilitate collaboration between CCCM and multisectoral partners, local authorities, and other stakeholders at the oblast level, supporting the Cluster focus on solutions-oriented programming, site consolidation and closure, and responses to new displacement or evacuation. This Lead Partner role is expected to complement the ongoing activities of the partner and is not a full-time commitment. In practice, the role will involve:

- **Representation:** In addition to representing their own organization, the Lead Partner will represent the CCCM Cluster in oblast-level forums as agreed with the Sub-National Coordinator. This also entails maintaining direct links to local authorities and humanitarian stakeholders on behalf of the CCCM Cluster. In so doing, the Lead Partner will inform partners and the Sub-National Coordinator of key issues requiring action or additional focus.
- **Site tracking and prioritization:** The Lead Partner will support Sub-National Coordinator and liaise with relevant oblast authorities in tracking the number of active collective sites per oblast and the available places to accommodate IDPs, including places to accommodate those with vulnerabilities (e.g. people with disabilities). Lead Partner will provide expertise and support to local authorities with site prioritization and assist in data analysis for planning. The CCCM Cluster will support the lead partner with technical guidance and capacity building support as needed to fulfil this function.
- **Evacuation monitoring:** Lead Partners will guide oblast-level implementation of the “Multi-sectoral response to reception of evacuees in collective sites in Western and Central Ukraine”. This involves maintaining communication with oblast authorities and other key information sources about planned evacuation trains and other anticipated group movements to collective sites and alerting the Sub-National Coordinator so that the multi-sectoral response mechanism can be activated.
- **Support for site consolidation and closure processes:** In oblasts where more than one partner is working to support principled site consolidation and closure, the Lead Partner ensures information exchange to avoid duplication of efforts and maximize impact. When needed, Lead Partner will support advocacy with oblast and local authorities, site managers, and other stakeholders (e.g. IDP Councils) to ensure plans for site consolidation and closure include consultation, information-sharing, and adequate support for affected site residents to find alternative accommodation.
- **Advocacy for solutions:** In oblasts where multiple partners are involved in IDP Profiling in CSs, the Lead Partner will facilitate information exchange to prevent duplication of efforts and strengthen advocacy for sustainable solutions. The Lead Partner will support Cluster initiatives in mapping opportunities to connect IDPs residing in collective sites with more appropriate and longer-term housing, as well as accessing services through government providers to end reliance on humanitarian programming and assistance.
- **Collaboration and best practices:** Facilitated by the CCCM Sub-National Coordinator, a Community of Practice for Lead Partners in the West-Centre Hub will exchange on experiences, challenges, and achievements. Lead Partners will engage actively in the Community of Practice to promote learning and share ideas, with the aim to enhance coordination efforts across the West-Centre Hub and foster collaborative approaches to address shared challenges.

Selection criteria:

Lead Partners will be identified through a call for expression of interest open to all CCCM actors. While there is no limit on the number of oblasts for which an organization can be a Lead Partner, the CCCM Cluster will attempt to establish a balanced and inclusive representation of partners across the West-Centre Hub. Partners who have operational presence and programming for 2025 will be given priority, as well as partners who have been actively involved in CCCM Cluster meetings, trainings, workshops, etc. Lead Partners will commit a portion of staff time to this role, noting that this is not intended to be a full-time position requiring dedicated staff. The CCCM Cluster is not able to provide financial support for this role, however guidance support and capacity building opportunities will be offered to Lead Partner focal points, as well as opportunities to exchange operational best practices with other Lead Partners and have their work featured in Cluster communications.